

INFORMATION MEMORANDUM: THE DERRYNANE HOTEL



June 2015





CONTENTS

1.	Introduction & Contact Details	2
2.	Brochure	3
3.	Floor Plans - Hotel	8
4.	Floor Plans – Holiday Homes	10
5.	Site Map	13
6.	Licence	14
7.	BER Certs	15
8.	Planning Permission – Holiday Homes	24
9.	Inventory of Contents	27
10.	Rates Invoice	31
11.	Financial Information	32



Page

Introduction & Contact Details

- CBRE Hotels & Tom Spillane & Co. ("the Agents") have been appointed to act as exclusive agents with respect to the sale of The Derrynane Hotel ("the Transaction").
- CBRE Hotels are acting on the instructions of Mr Gearoid Costelloe, Receiver, Grant Thornton.
- All enquiries relating to this Confidential Information Memorandum ("the Memorandum") or the Transaction should be directed to the members of the CBRE Hotels team and Tom Spillane & Co. identified below.



CBRE Hotels

Connaught House Number One Burlington Road Dublin 4

Tel: +353 1 618 5500 Fax: +353 1 668 8850

www.cbre.ie

John Ryan

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Lisa Keogh

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Tom Spillane & Co.

5 Kenmare Place Killarney Co. Kerry

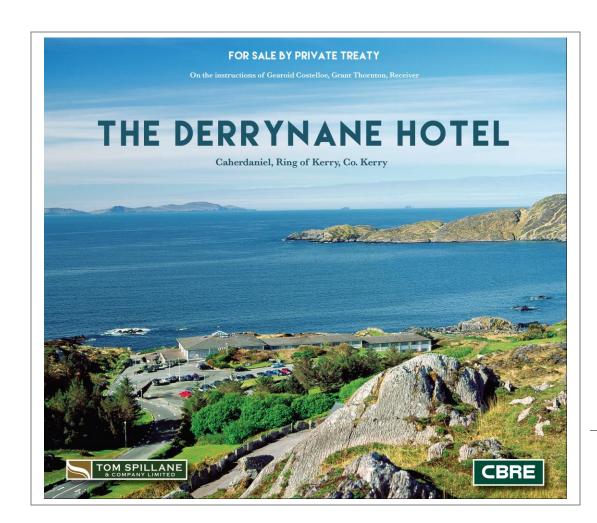
Tel: 353 (0) 64 6633066 **Fax:** 353 (0) 64 6633958

Tom Spillane

Direct Tel: +353 64 6633066 Mobile: +353 87 2567738 tspillane@eircom.net



Brochure







- · Beautiful coastal setting
- Located on the famed Ring of Kerry and part of the Wild Atlantic Way
- 68 bedroom hotel
- 8 holiday homes
- Tremendous potential
- Total site area 4.6 ha /11.4 acres

LOCATION

The Derrynane Hotel and Holiday Homes are situated on the beautiful and much famed Ring of Kerry on the Iveragh Peninsula in South Kerry. The Hotel enjoys one of the most spectacular locations in the country looking out onto Kenmare Bay and the vast Atlantic Occan. Nearby is the small and pretty village of Caherdanial which leads down to the beautiful white sandy beaches of Derrynane. Also close by is a National Heritage Area with over 300 acres of forest encompassing Derrynane House, the ancestral home of Daniel O'Connell "The Liberator". The property is located 68kms from Killarney and is close to the village of Sneem.

The Ring of Kerry is one of Ireland's most popular tourist routes as it covers the unspoilt beauty of the Iveragh Peninsula and incorporates part of the Wild Adantic Way. The Ring of Kerry has some of Europe's fines beaches supplemented by many outdoor pursuits that include golf, water sports, cycling, walking, horse riding and fishing.

Opportunity to acquire a
68 bedroom hotel and
8 holiday homes situated on a
spectacular coastal site overlooking
Kenmare Bay and located
on the Ring of Kerry



Derrynane Harbour



THE ACCOMMODATION

First Floor

 $\label{local-condition} \mbox{Hotel Reception / Diningroom / Lounge} \\ \mbox{Guest Bedrooms} (31)$

Second Floor

Guest Bedrooms (30)

Games Room

Catering Kitchen and Stores

Third Floor

Guest Bedrooms (7)

Gyn

Sauna / Seaweed Bath Steam Room / Relaxation Area

Outside

Swimming Pool

Tennis Court

Ample Car Parking

Holiday Homes

 $8\ x\ 3$ bed homes with planning permission for the conversion of a storeroom to an ensuite bedroom









THE BUSINESS

The sale of The Derrynane Hotel and 8 holiday homes offers the discerning purchaser an outstanding opportunity to acquire a hotel business (currently not trading) located on the Ring of Kerry and Wild Atlantic Way.

The opportunity now arises to re-establish a substantial food, beverage and accommodation business and take advantage of the many tour buses which pass the hotel on a daily basis. The eight holiday homes are luxuriously appointed and offer immediate high end rental opportunities.



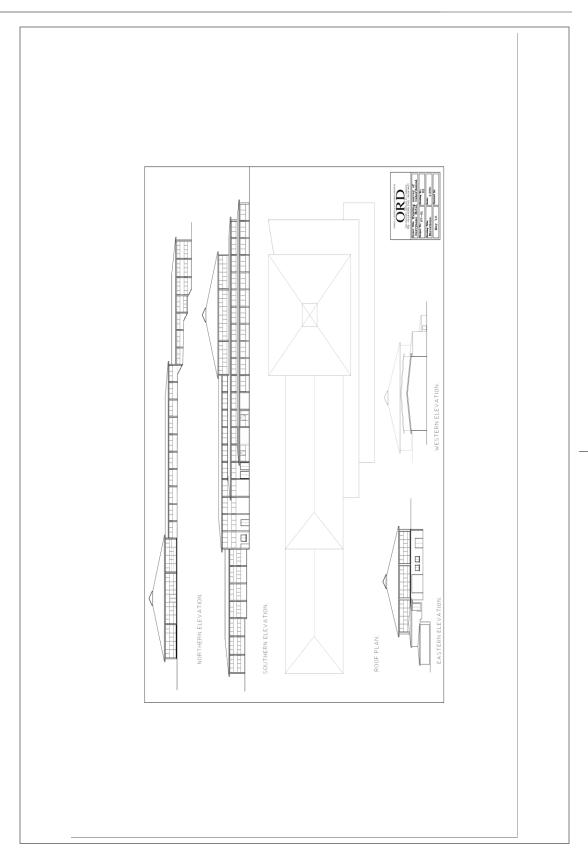




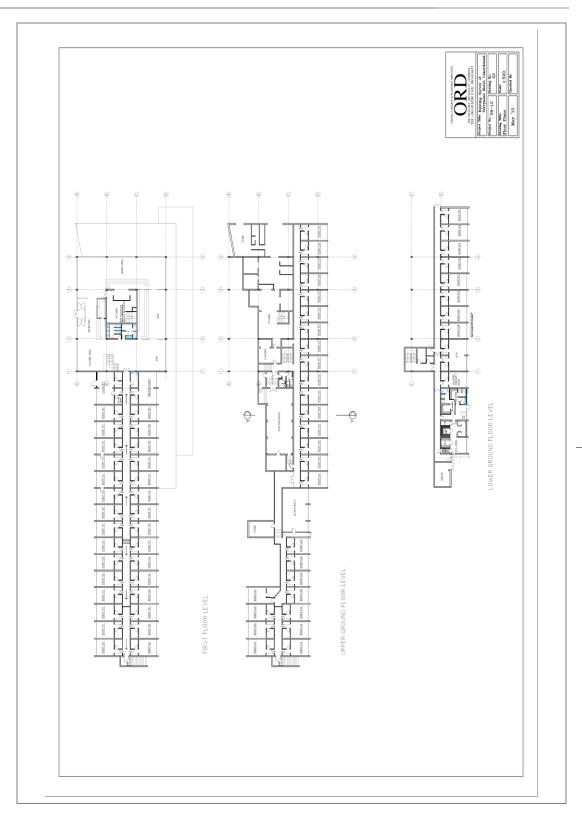


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Floor Plans - Hotel

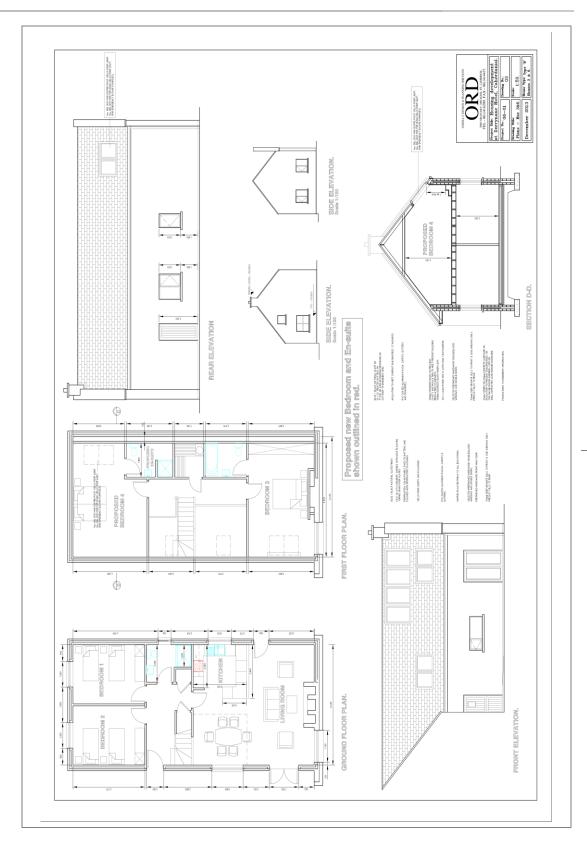




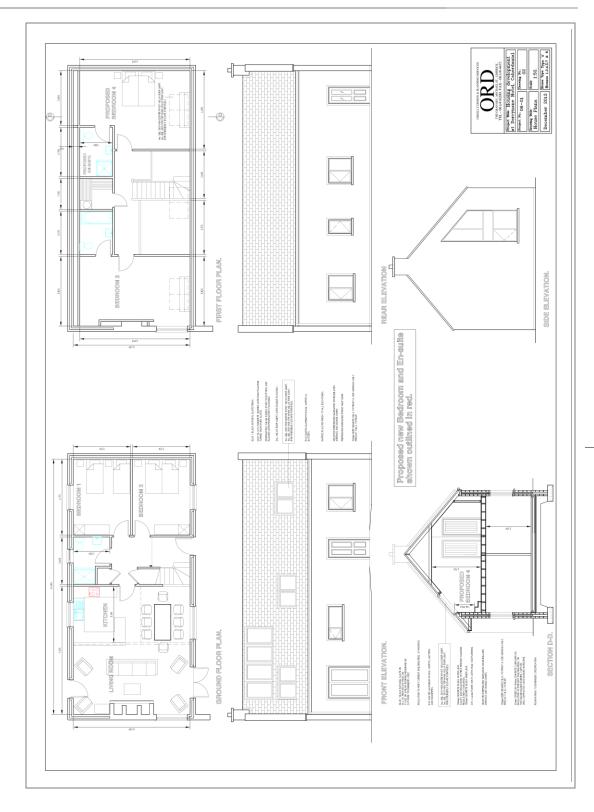




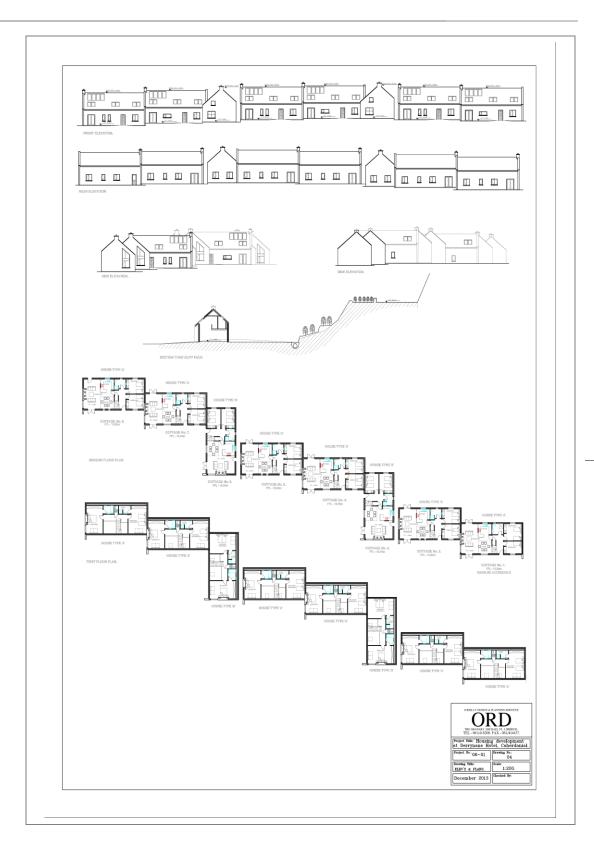
Floor Plans – Holiday Homes





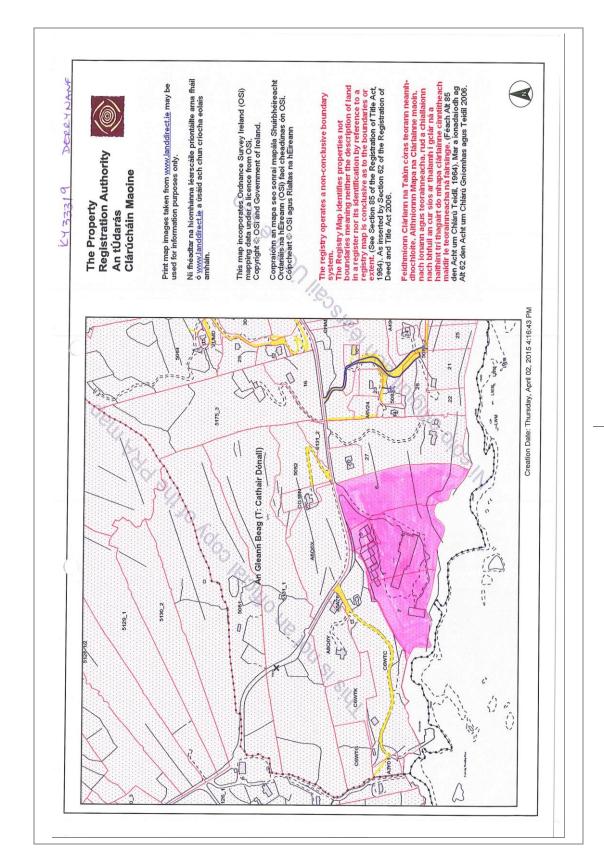








Site Map





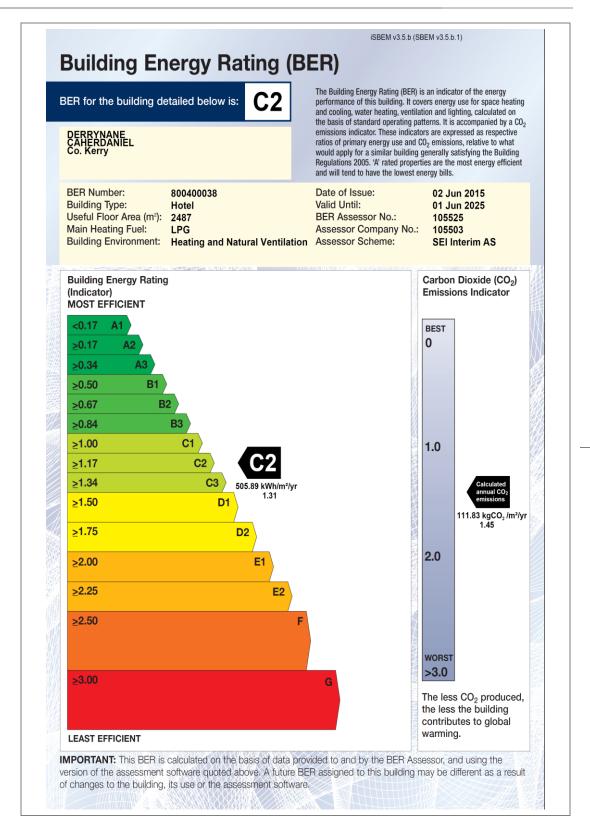
Pone 1

Licence

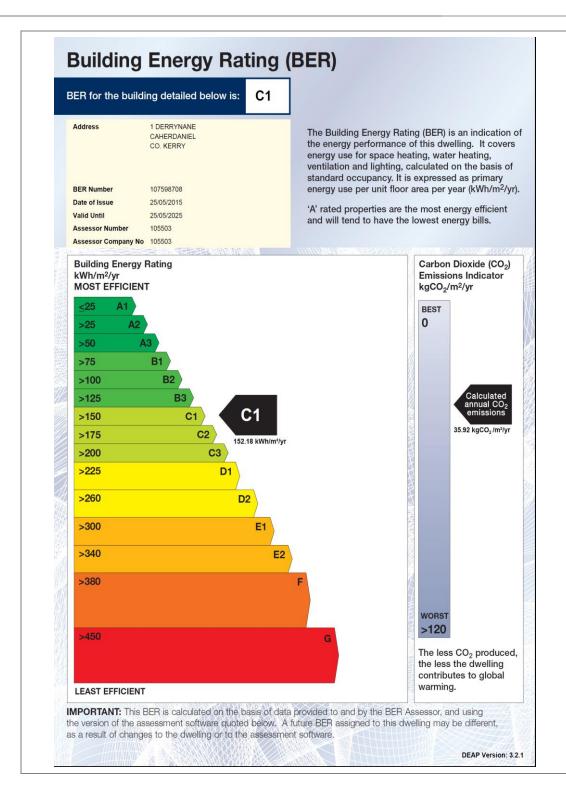
				
Pul	olican's Licence (Ordinary	/) Hotel - BF - 1902 Ac	i (Public Bar)	
EARRAI TRADISIUNTA TEO NOMINEE: PATRICK O'SHEA				
DERRYNANE HOTEL GLENEG CAHERDANIEL CO. KERRY		9		
	9			
		2.2		
		7 [
District Court Tralee		Garda Station	Tralee	
[40] 444-40]			- ************************************	
Excise Duty Paid € 250.00	Reference Number	TRP0592	Expiry Date	30/09/2015
he Revenue Commissioners he	reby grant Licence to th	e above-named to exe	ercise and carry on the	ne trade or busine
tated in the Licence above at the	e premises situate as spe	cified above, from the	date hereof until and	including the Exp
ate stated above, duty as above				
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BER Certs









Building Energy Rating (BER) BER for the building detailed below is: **B3** Address 2 DERRYNANE The Building Energy Rating (BER) is an indication of the energy performance of this dwelling. It covers CO. KERRY energy use for space heating, water heating, ventilation and lighting, calculated on the basis of standard occupancy. It is expressed as primary 107598757 energy use per unit floor area per year (kWh/m²/yr). 25/05/2015 Date of Issue 'A' rated properties are the most energy efficient Valid Until 25/05/2025 and will tend to have the lowest energy bills. Assessor Number Assessor Company No 105503 Carbon Dioxide (CO₂) **Building Energy Rating Emissions Indicator** kWh/m²/yr MOST EFFICIENT kgCO₂/m²/yr BEST >25 0 >75 **B2** >100 **B3** В3 >125 C1 >150 149 8 kWh/m²/vi >175 C2 >200 C3 >225 D1 >260

IMPORTANT: This BER is calculated on the basis of data provided to and by the BER Assessor, and using the version of the assessment software quoted below. A future BER assigned to this dwelling may be different, as a result of changes to the dwelling or to the assessment software.

>300 >340 >380

>450

LEAST EFFICIENT

DEAP Version: 3.2.1

worst >120

The less CO₂ produced, the less the dwelling contributes to global warming.



Building Energy Rating (BER)

BER for the building detailed below is:

C1

Address 3 DERRYNANE CAHERDANIEL CO. KERRY

 BER Number
 107599755

 Date of Issue
 25/05/2015

 Valid Until
 25/05/2025

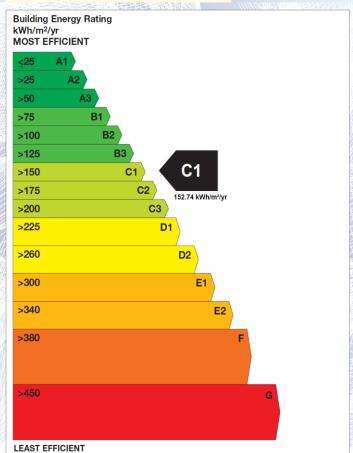
 Assessor Number
 105503

 Assessor Company No
 105503

The Building Energy Rating (BER) is an indication of the energy performance of this dwelling. It covers energy use for space heating, water heating, ventilation and lighting, calculated on the basis of standard occupancy. It is expressed as primary energy use per unit floor area per year (kWh/m²/yr).

'A' rated properties are the most energy efficient and will tend to have the lowest energy bills.

0



Carbon Dioxide (CO₂) Emissions Indicator kgCO₂/m²/yr

> Calculated annual CO₂ emissions 36.03 kgCO₂/m²/yr

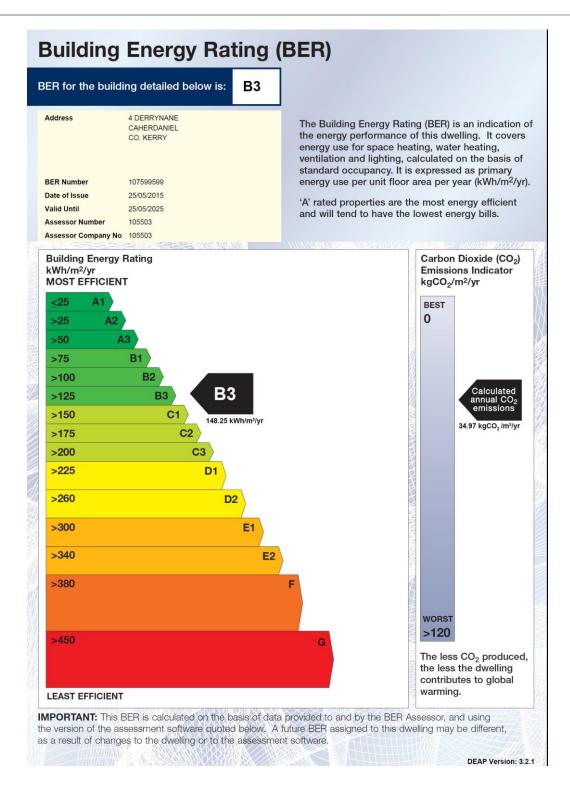
worst >120

The less CO₂ produced, the less the dwelling contributes to global warming.

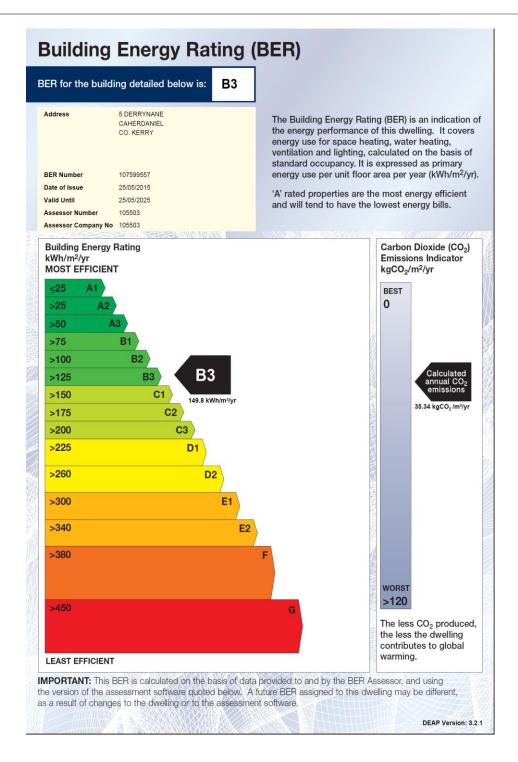
IMPORTANT: This BER is calculated on the basis of data provided to and by the BER Assessor, and using the version of the assessment software quoted below. A future BER assigned to this dwelling may be different, as a result of changes to the dwelling or to the assessment software.

DEAP Version: 3.2.1

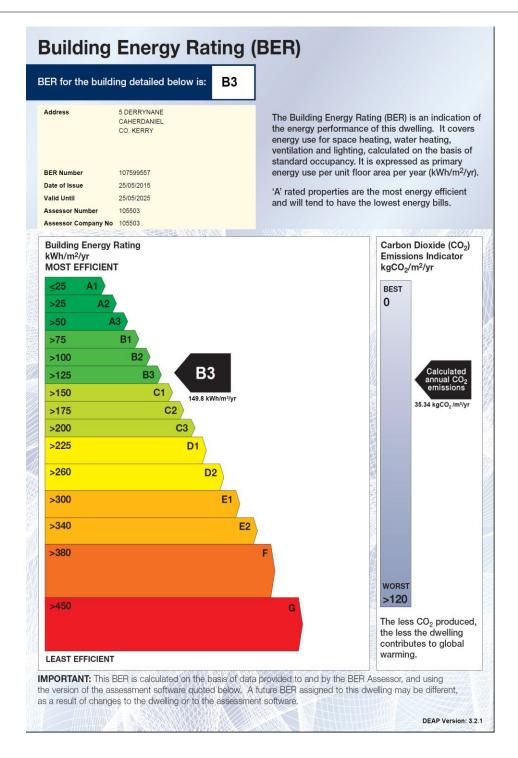




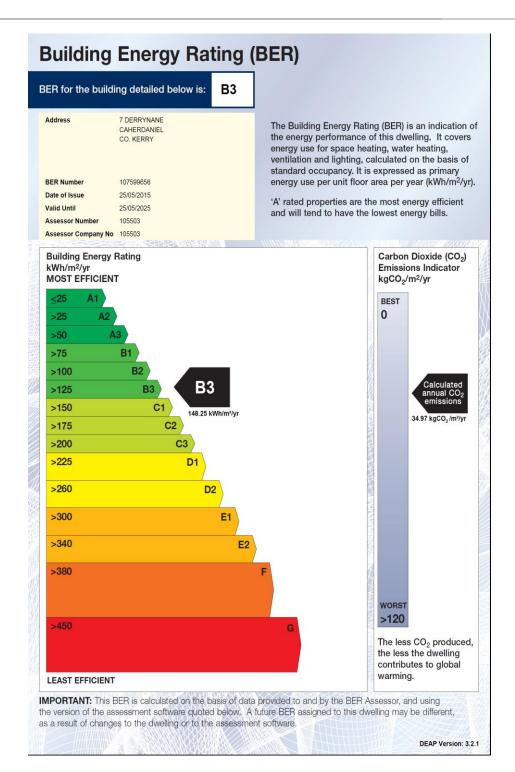




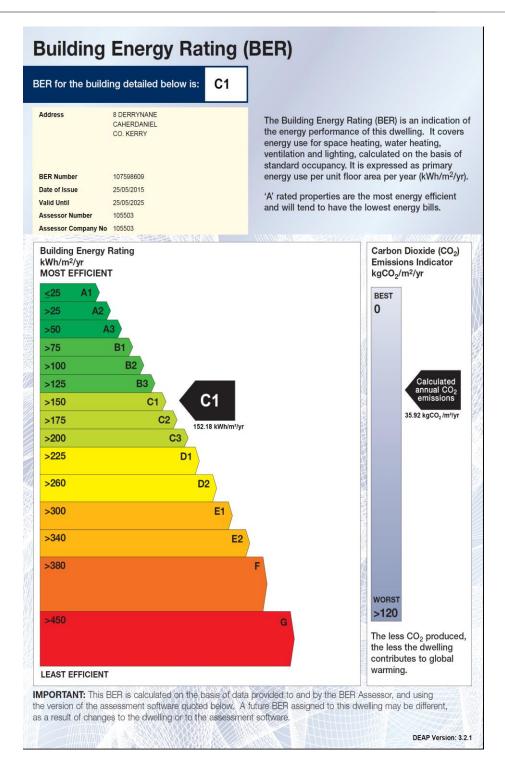














Planning Permission – Holiday Homes



KERRY COUNTY COUNCIL NOTIFICATION OF A GRANT OF PERMISSION Planning & Development Acts, 2000 to 2013

TO: EARRAI TRAIDISIUNTA TEORANTA

PER: O'REILLY ASSOCIATES 1 NORTHBROOK ROAD

RANELAGH

Planning Register Number:

14/50

Application by EARRAI TRAIDISIUNTA TEORANTA, DERRYNANE HOTEL CAHERDANIEL (GLENBEG TOWNLANDS) CO KERRY for PERMISSION to CONSTRUCT AN ADDITIONAL BEDROOM AND EN-SUITE BATHROOM (WITHIN EXISTING ATTIC SPACE) TO EACH OF THE EXISTING 8 NO. HOLIDAY HOMES, TOGETHER WITH NEW ROOF LIGHTS AND ANCILLARY SITE WORKS AT DERRYNANE HOTEL at GLANBEG CAHERDANIEL CO KERRY

A PERMISSION has been granted for the development described above, subject to the conditions set out in the Notification of Decision of PERMISSION, by Kerry County Council, dated 21/03/2014.

> Signed on behalf of Date: 25/04/2014

NOTE:

- This PERMISSION will expire five years after the date of this Grant of
- Please refer to Part II of the Building Control Regulations 1997 to 2014 to determine if you are required to submit a Commencement Notice before the commencement of works or a material change of use. Please find attached for your information the Building Control Authority's Guide to Commencement Notices. In the event that you are required to submit a Commencement Notice then please refer to the website www.localgov.ie to complete the electronic submission of said Commencement Notice. Further information is also available from the Building Control Authority, Fire Station, Balloonagh, Tralee at buildingcontrol@kerrycoco.ie
- Where the proposed development is to be connected to a public network, 3. either water or waste water, you should make an application in the first instance to Kerry County Council. Please see attached Information Note.
- 4. Any financial contributions payable under the Council's Development Contribution Scheme, must be paid prior to the commencement of development.



PLANNING Under the provisions of Section 29 of the Planning and Development Acts, 2000 to 24/4/2019 will expire on ___ development not completed by that date will be unauthorised unless a further permission is obtained. It is important, therefore, in your own interest, to complete the form below and to return it to the address shown, as soon as building commences, in order to ensure that Council records can be kept up-to-date on the development and also to enable a record to be compiled to show the building was completed within the time limit. This could be a very important record for the future particularly if it is ever desired to dispose of the property. TO: Planning Department, Kerry County Council, Áras an Chontae, Rathass, Tralee, Co. Kerry 14/50. Re: Planning Permission No. Construction of the building which is the subject of the above planning permission started on _ and is expected to be completed by _____ Signed: Address:



PLANNING Under the provisions of Section 29 of the Planning and Development Acts, 2000 to development not completed by that date will be unauthorised unless a further permission is obtained. It is important, therefore, in your own interest, to complete the form below and to return it to the address shown, as soon as building commences, in order to ensure that Council records can be kept up-to-date on the development and also to enable a record to be compiled to show the building was completed within the time limit. This could be a very important record for the future particularly if it is ever desired to dispose of the property. TO: Planning Department, Kerry County Council, Áras an Chontae, Rathass, Tralee, Co. Kerry Planning Permission No. 14/50. Re: Construction of the building which is the subject of the above planning permission started on _ 20 and is expected to be completed by _____ Signed: __ (Applicant). Address:



Inventory of Contents

	L. Barrana Hatal Birar of Karra Cabardanial Co. Karra Accet
	Derrynane Hotel, Ring of Kerry, Caherdaniel, Co. Kerry. Asset Contents as of 24/03/15
Lot	Description
	Hotel Rooms- 68 x Bedrooms Contents
	66 x Double Beds
	62 x Single Beds
	34 x Lamps
	136 x Bedside Lockers
	54 x Telephones
	126 x Chairs
	Red Couch
	5 x Lounger Chairs
	50 x Footstools
	61 x Nokia Televisions
	6 x San-yo Television
	24 x Chest of Drawers
	15 x Table with Drawers
	Portable Radiator
	Bunk Bed
	Pullout Bed
	Fridge
	Creda Starlight Electric Cooker
	To read staring it around seems
	Bar
	Ice Machine
	Unifrost Fridge
	2 x Smartpal Cash Registers
	2 x Epson Receipt Printers
	2 x Norcool fridges
	Bewleys/Comet-Utility Water Boiler
	Marco Cup Holder
	Fridge
	Worktop Unit
	Tricity Fridge
	3 x Small Round Tables with 4 x Small green Chairs Each
	·
	9 x Small Round Tables with 4 x Small Cream Leather Chairs 1 x Small Round Table with 4 x Red 7 Timber Chairs
	7 x Bar Stools
	11 x Small Square Tables with 2 x High Back Chairs
	18 x Medium Rectangle Tables with 4 x High Back Chairs
	44 Brown High Back Chairs Worn and need replacing
	Upstairs Kitchen
	Food Temperature Regulator
	Anets Goldenfry Deep Fat Fryer
	2 x Falcon Grills
	2 x Mirror Cooking Units
	Cooker



	Marco Water Boiler
	Gram Fridge
	Reception/ Common Area
	2 x AOC Computers
	Fire Extinguisher
	Fire Blanket
	IBM Computer
	LG Telephone
	Fellowes Shredder
	Television
	Rexel V120 Shredder
	Fax Machine
	Printer
	2 x Couches
	Downstairs Kitchen
	2 x Cooking Units- (4 Cooking Rings & Oven Each)
	Cooking Unit- (6 Cooking Rings & Oven)
	3 x Worktop Units
	2 x Portable Worktop Units
	2 x Set of Shelves
	Branded Fridge
	Foster Mahima Fridge
	Berkel Industrial Sized Weighing Scales
	Criosbanc Refridgeration Industrial Sized Freezer
	Industrial Sized Freezer
	Lainox Industrial Sized Oven
	Industrial Sized Hob
	2 x Worktop Sinks
	Staff Room
	7 x High Back Chairs
	10 x Chairs
	2 x Rectangular Tables
	Fridge
	Worktop Unit
	Dishwasher
	Microwave
	Leisure Facilities
<u> </u>	Tylo Sauna
<u> </u>	Tylo Personal Sauna
<u> </u>	Tylo Steam Room
	Changing Room
	Bath
	2 x Showers
	GFX Treadmill
<u> </u>	Techno Gym Stationery Bike
	Precor USA Crosstrainer



- 1	
+	Laundry Room
┥	Nyborg 600T Industrial Sized Washing Machine
┨	Grandimpianti Industrial sized Dryer
┥	Zanussi Washing Machine
	Zanussi Dryer
┥	Mielle Electronic HM31-140 Roller
┪	TAILOR ELECTROPHIC FINAL FILE PROPERTY.
+	
+	
1	Holiday Homes
+	8 Homes Contents Per House:
+	C HOMOS COMONIC I OF HOUSE.
+	Kitchen / Sitting Room
1	8 x Chairs
1	Kitchen Table
	2 x Lounger Chairs
	Leather Couch
1	Shelf Unit
1	Philips T.V.
1	Coffee Table
1	Panasonic Speakers
	Panasonic DVD Player
	Digital Box
1	Stove
1	Lamp
1	Powerpoint Microwave
	Zanussi Washing Machine
1	Built in Fridge
1	Built in Freezer
1	Built in Dishwasher
1	Electrolux Cooker/Oven
1	Telephone
1	
	Bedrooms
	Downstairs Bedroom
╛	Single Bed
╛	Bedside Locker
╛	Bedside Lamp
╛	Full Sized Wall Mirror
╛	Desk Unit With Mirror
	Wardrobe
╛	
	Downstairs Bedroom
╛	Double Bed
4	2 x Bedside Lockers
4	2 x Bedside Lamps
	Chair
┙	Desk Unit with Mirror



Wardrobe
Upstairs Master Bedroom
Kind Sized Double Bed
2 x Bedside Lockers
2 x Bedside Lamps
Chair
Full Sized Wall Mirror
Desk Unit with Mirror
Wardrobe
House 1- Modified Downstairs Disabled Bathroom



Rates Invoice

COMHAIRLE CONTAE CHIARRAÍ ÚDARÁS RÁTAÍOCHTA - KERRY COUNTY COUNCIL RATING AUTHORITY

RATES BILL FOR COUNTY RATE MADE ON 4 MARCH 2015 FOR SERVICE OF YEAR ENDING 31 DECEMBER 2015

RATES BILL 2015 **BILLE RÁTAÍ 2015**

BILLE RÁTAÍ AN CHONTAE DÉANTA AR 4 MÁRTA 2015 I LEITH NA SEIRBHISE DON mBLIAIN DÁR CRÍOCH 31 NOLLAIG 2015

			Sonraí Báta Bhliantiúil Lúachál	Annual Rate on Valuation Details.
Revenue Collector			Valuation Liable for Rates	Luachail A nDùtear Ratai Uirthi
82366439 IMH	2110212 INTAIS	601000006	Map Reference or Area	Tagairt Learscaile No Ceantar
Demand No. UIMH AN EILIMH	Account No. UIMH ANCHUNTAIS	Our Ref.	DESC./TYPE	Cineal Gin.
			ED/TL No. VO Property No DESC./TYPE	Uimhir Ratala
isiunta Teo Iotel Co Kerry	Ì		ED/TL No.	Uimh. T./B.F.
Earrai Traidisiunta Teo Detrynane Hotel Caherdaniel Co Kerry	Ireland	Location: GLANBEG	Townland	Baile Fearainn

€79.25

€1.10

Coigealtú na bonnbhliana 2015 Glachta Adopted Annual Rate Valuation (ARV)

Luach inrátaithe Bhliantúil Glachta

495.20 Com -22.86 Dom

6CA* 6CA*

123 123

0081107 0081107

GLANBEG GLANBEG

T000068601 109890000Y

- 800) - 800)

Adopted Base Year Adjustment 2015

Former Kerry County Council Rating Area Iar Cheantar Rátála Chomhairle Contae Chiarraí

See overleaf Féach an taobh eile

Rate Demanded

Total Valuation Liable for Rates Luochail Iomlan AnDlitear Ratal Urthi

An Chéad Ghála - Iníochta ar an bpointe First Moiety - Payable forthwith

37,952.51

An Dara Ghála - Iníochta 1 Iúil 2015 Second Moiety payable 1st July 2015

An Rata Ata A Eileami An Dara Ghala Iniochta I Iuil 2015 2nd Moiety Payabie 1st July 2015 18,976.26 1st Moiety 472.34

An Rata IomlanAta A Eileamh Total Rate Demanded

37,952.51

Éilím leis seo íocaíocht an Ráta a luaitear anseo. Tá an chéad Ghála den Ráta a rinneadh mar a luaithear thuas, agus Riaráistí (ar an raiteas ar leith) iníochta gan mhoill agus beidh an Dara Ghála iníochta ar an 1 Iúil, 2015.

I HEREBY DEMAND PAYMENT OF THE RATE HEREIN MENTIONED, THE FIRST MOIETY OF THE RATE MADE AS ABOVE MENTIONED AND ARREARS (on separate statement) BEING PAYABLE FORTHWITH AND THE SECOND ON, 1St July 2015.

Collector,

NOREEN CLIFFORD

Collector, Kerry Council, Kerry County Council, Ashe Memorial Hall, Denny Street, Tralee

DATÁ: 04/03/2015

NOREEN CLIFFORD

IVUKI Comhairle Contae Chiarraí, Halla Cuimhneacháin Thomás Ághas, Sráid Denny, Trá Lí.

DATE: 04/03/2015



Financial Information

Figures & KPI's are retrieved from Management Accounts of Earrai Traidisunta Teoranta years to October 2014. The Receiver has not verified or attempted to verify these figures/statistics.

DERRYNANE HOTEL& HOLIDAY HOMES 3 Year Summary Overview of Management P&L

	Y/E Oct	Y/E Oct	Y/E Oct
	2012	2013	2014
	Actual	Actual	Actual
Rooms Available	8,940	9,120	9,420
Rooms Sold	4,958	5,072	5,441
Occupancy %	55.5%	55.6%	57.8%
Average Room Rate €	€57.12	€61.06	€64.66
Average Yield €	31.68	33.96	37.35
REVENUE			
Rooms	283,214	309,699	351,814
	102,438	96,259	94,060
Holiday Homes			
Food	253,100	258,451	274,362
Beverage	100,368	111,933	113,317
Miscellaneous	1,736	9,595	1,478
TOTAL REVENUE	740,856	785,937	835,031
COST OF SALES			
Rooms			
Holiday Homes			
Food	99,635	101,090	109,198
Beverage	43,288	49,432	48,559
Miscellaneous	'		II
TOTAL COST OF SALES	142,923	150,522	157,757
SALARIES		ı I	I
Rooms	83,242	95,899	85,562
Holiday Homes	7,765	10,080	15,968
Food	93,431	96,405	113,332
Beverage	30,439	39,035	
			35,277
Miscellaneous/ Admin	89,980	102,403	113,290
Repairs & Maintenance	14,081	5,811	
TOTAL SALARIES	318,938	349,633	363,429
OPERATING DEPT PROFIT			
Rooms	199,972	213,800	266,252
Holiday Homes	94,673	86,179	78,092
Food	60,034	60,956	51,832
			29,481
Bayaraga	26 641		29,401
Beverage	26,641	23,466	(111 012)
Beverage Miscellaneous	26,641 (102,325)	23,466 (98,619)	(111,812)
Miscellaneous			(111,812)
Miscellaneous TOTAL OPERATING DEPT PROFIT	(102,325)	(98,619)	
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES	(102,325) 278,995	(98,619) 285,782	313,845
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin	(102,325) 278,995	(98,619) 285,782	313,845
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing	(102,325) 278,995 109,354 70,184	(98,619) 285,782 107,905 63,731	313,845 144,512 62,101
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance	(102,325) 278,995	(98,619) 285,782	313,845 144,512 62,101
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance	(102,325) 278,995 109,354 70,184	(98,619) 285,782 107,905 63,731	313,845 144,512 62,101 28,668
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse	(102,325) 278,995 109,354 70,184 23,984	(98,619) 285,782 107,905 63,731 48,418	313,845 144,512 62,101 28,668
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royalty, Marketing & Reservations fees	(102,325) 278,995 109,354 70,184 23,984 63,929 0	(98,619) 285,782 107,905 63,731 48,418 58,399 0	313,845 144,512 62,101 28,668 69,205
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royalty, Marketing & Reservations fees	(102,325) 278,995 109,354 70,184 23,984	(98,619) 285,782 107,905 63,731 48,418	313,845 144,512 62,101 28,668
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royalty, Marketing & Reservations fees TOTAL UNDISTRIBUTED EXPENSES	(102,325) 278,995 109,354 70,184 23,984 63,929 0	(98,619) 285,782 107,905 63,731 48,418 58,399 0	313,845 144,512 62,101 28,668 69,205
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royalty, Marketing & Reservations fees TOTAL UNDISTRIBUTED EXPENSES GROSS OPERATING PROFIT	(102,325) 278,995 109,354 70,184 23,984 63,929 0 267,451	(98,619) 285,782 107,905 63,731 48,418 58,399 0 278,453	313,845 144,512 62,101 28,668 69,205 0
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royalty, Marketing & Reservations fees TOTAL UNDISTRIBUTED EXPENSES GROSS OPERATING PROFIT Fixed Charges	(102,325) 278,995 109,354 70,184 23,984 63,929 0 267,451 11,544	(98,619) 285,782 107,905 63,731 48,418 58,399 0 278,453 7,329	313,845 144,512 62,101 28,668 69,205 0 304,486
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royalty, Marketing & Reservations fees TOTAL UNDISTRIBUTED EXPENSES GROSS OPERATING PROFIT Fixed Charges Rates	(102,325) 278,995 109,354 70,184 23,984 63,929 0 267,451 11,544 34,557	(98,619) 285,782 107,905 63,731 48,418 58,399 0 278,453 7,329	313,845 144,512 62,101 28,668 69,205 0 304,486
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royalty, Marketing & Reservations fees TOTAL UNDISTRIBUTED EXPENSES GROSS OPERATING PROFIT Fixed Charges	(102,325) 278,995 109,354 70,184 23,984 63,929 0 267,451 11,544	(98,619) 285,782 107,905 63,731 48,418 58,399 0 278,453 7,329	313,845 144,512 62,101 28,668 69,205 0 304,486
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royally, Marketing & Reservations fees TOTAL UNDISTRIBUTED EXPENSES GROSS OPERATING PROFIT Fixed Charges Rates Insurance	(102,325) 278,995 109,354 70,184 23,984 63,929 0 267,451 11,544 34,557 19,930	(98,619) 285,782 107,905 63,731 48,418 58,399 0 278,453 7,329	313,845 144,512 62,101 28,668 69,205 0 304,486 9,359 37,953 20,206
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royalty, Marketing & Reservations fees TOTAL UNDISTRIBUTED EXPENSES GROSS OPERATING PROFIT Fixed Charges Rates	(102,325) 278,995 109,354 70,184 23,984 63,929 0 267,451 11,544 34,557	(98,619) 285,782 107,905 63,731 48,418 58,399 0 278,453 7,329	313,845 144,512 62,101 28,668 69,205 0 304,486 9,359
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royalty, Marketing & Reservations fees TOTAL UNDISTRIBUTED EXPENSES GROSS OPERATING PROFIT Fixed Charges Rates Insurance NET OPERATING PROFIT	(102,325) 278,995 109,354 70,184 23,984 63,929 0 267,451 11,544 34,557 19,930 (42,943)	(98,619) 285,782 107,905 63,731 48,418 58,399 0 278,453 7,329 19,077 17,094 (28,842)	313,845 144,512 62,101 28,668 69,205 0 304,486 9,359 37,953 20,206 (48,800)
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royalty, Marketing & Reservations fees TOTAL UNDISTRIBUTED EXPENSES GROSS OPERATING PROFIT Fixed Charges Rates Insurance NET OPERATING PROFIT Food Cost %	(102,325) 278,995 109,354 70,184 63,929 0 267,451 11,544 34,557 19,930 (42,943) 39,4%	(98,619) 285,782 107,905 63,731 48,418 58,399 0 278,453 7,329 19,077 17,094 (28,842) 39,1%	313,845 144,512 62,101 28,668 69,205 0 304,486 9,359 37,953 20,206 (48,800) 39,8%
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royalty, Marketing & Reservations fees TOTAL UNDISTRIBUTED EXPENSES GROSS OPERATING PROFIT Fixed Charges Rates Insurance NET OPERATING PROFIT Food Cost % Beverage Cost %	(102,325) 278,995 109,354 70,184 23,984 63,929 0 267,451 11,544 34,557 19,930 (42,943) 39,4% 43,1%	(98,619) 285,782 107,905 63,731 48,418 58,399 0 278,453 7,329 19,077 17,094 (28,842) 39,1% 44,2%	313,845 144,512 62,101 28,668 69,205 0 304,486 9,359 37,953 20,206 (48,800) 39,8% 42,9%
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royalty, Marketing & Reservations fees TOTAL UNDISTRIBUTED EXPENSES GROSS OPERATING PROFIT Fixed Charges Rates Insurance NET OPERATING PROFIT Food Cost % Beverage Cost % Wage Cost %	(102,325) 278,995 109,354 70,184 23,984 63,929 0 267,451 11,544 34,557 19,930 (42,943) 39,4% 43,1% 43,0%	(98,619) 285,782 107,905 63,731 48,418 58,399 0 278,453 7,329 19,077 17,094 (28,842) 39,1% 44,2% 44,5%	313,845 144,512 62,101 28,668 69,205 304,486 9,359 37,953 20,206 (48,800) 39,8% 42,9% 43,5%
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royalty, Marketing & Reservations fees TOTAL UNDISTRIBUTED EXPENSES GROSS OPERATING PROFIT Fixed Charges Rates Insurance NET OPERATING PROFIT Food Cost % Beverage Cost % Wage Cost % GOP %	(102,325) 278,995 109,354 70,184 23,984 63,929 0 267,451 11,544 34,557 19,930 (42,943) 39,4% 43.1% 43.1% 43.0% 43.0%	(98,619) 285,782 107,905 63,731 48,418 58,399 0 278,453 7,329 19,077 17,094 (28,842) 39,1% 44,2% 44,5% 0,9% 0,9%	313,845 144,512 62,101 28,668 69,205 0 304,486 9,359 37,953 20,206 (48,800) 39,8% 42,9% 41,5% 1.1%
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royalty, Marketing & Reservations fees TOTAL UNDISTRIBUTED EXPENSES GROSS OPERATING PROFIT Fixed Charges Rates Insurance NET OPERATING PROFIT Food Cost % Beverage Cost % Wage Cost % GOP % ONE Operating Profit %	(102,325) 278,995 109,354 70,184 23,984 63,929 0 267,451 11,544 34,557 19,930 (42,943) 39,4% 43,1% 43,0% 1.6% -5,8%	(98,619) 285,782 107,905 63,731 48,418 58,399 0 278,453 7,329 19,077 17,094 (28,842) 39,1% 44,2% 44,5% 0,9% -3,7%	313,845 144,512 62,101 28,668 69,205 0 304,486 9,359 37,953 20,266 (48,800) 39,8% 42,9% 43,5% 1.1% -5,8%
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royalty, Marketing & Reservations fees TOTAL UNDISTRIBUTED EXPENSES GROSS OPERATING PROFIT Fixed Charges Rates Insurance NET OPERATING PROFIT Food Cost % Beverage Cost % Wage Cost % GOP % ONE Operating Profit %	(102,325) 278,995 109,354 70,184 23,984 63,929 0 267,451 11,544 34,557 19,930 (42,943) 39,4% 43.1% 43.1% 43.0% 43.0%	(98,619) 285,782 107,905 63,731 48,418 58,399 0 278,453 7,329 19,077 17,094 (28,842) 39,1% 44,2% 44,5% 0,9% 0,9%	313,845 144,512 62,101 28,668 69,205 304,486 9,359 37,953 20,206 (48,800) 39,8% 42,9% 43,5% 6153,47
Miscellaneous TOTAL OPERATING DEPT PROFIT UNDISTRIBUTED EXPENSES Management / Admin Sales & Marketing Repairs & Maintenance Heat/Light, Power, Water Rates, Refuse Royalty, Marketing & Reservations fees TOTAL UNDISTRIBUTED EXPENSES GROSS OPERATING PROFIT Fixed Charges Rates Insurance NET OPERATING PROFIT Food Cost % Beverage Cost %	(102,325) 278,995 109,354 70,184 23,984 63,929 0 267,451 11,544 34,557 19,930 (42,943) 39,4% 43,1% 43,0% 1.6% -5,8%	(98,619) 285,782 107,905 63,731 48,418 58,399 0 278,453 7,329 19,077 17,094 (28,842) 39,1% 44,2% 44,5% 0,9% -3,7%	313,845 144,512 62,101 28,668 69,205 0 304,486 9,359 37,953 20,266 (48,800) 39,8% 42,9% 43,5% 1.1% -5,8%



